



Invitation to Attend the CSLS Seminar Series on Living Standards

The Meaning of Social License: Implications for Resource Development in Canada

Janina Gawler
4:00-5:30 PM
Wednesday, June 13, 2018
Karsh Room, Rideau Club
99 Bank Street, 15th floor
Ottawa, Ontario

(please note that the Rideau Club dress code requires men to wear a jacket)

To attend, please RSVP by June 11, 2018 to andrew.sharpe@csls.ca.

The issue of resource development has dominated the headlines this year. The approval of the resource projects, including pipelines, hydro-electric plants, and mining operations, has been extremely controversial and divisive. A key element in the resource development debate is the concept of social license to operate, defined as the granting of consent by the community for resource development. Some see the doctrine of social license as extralegal and anti-democratic. Others regard social license as a necessary condition for successful resource development.

In this presentation Janina Gawler, responsible for communities and social performance at Rio Tinto, one of Canada's largest resources companies, will provide her perspective on the issue based on her many years of experience as a practitioner in the area. She will first provide her definition of social license and what it means for resource development and will then discuss how this concept has been applied in Rio Tinto operations throughout the world. She will conclude with lessons for Canada on the use of social license from her international experience.

Janina Gawler is Vice President, Americas and leader for communities and social performance with Rio Tinto. Over the past 15 years she has been involved in the development and implementation of social performance standards and programs across Rio Tinto operations, including serving as the Director of Environment and Communities on the Simandou project in Guinea. She has provided advice, assurance, and business support on resettlement, community engagement programs, and partnerships to ensure Rio Tinto's social license to operate. A graduate of Monash University, Janina served as Chief Executive Officer of the Australian National Training Authority.