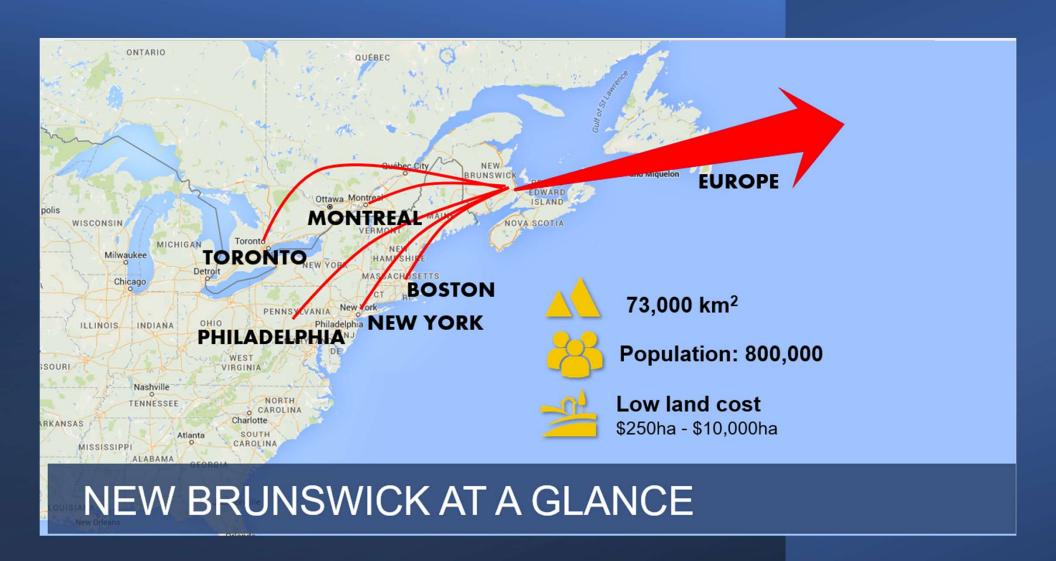


The Way Forward *Green, Blue, Digital*

The Emerging Economy for New Brunswick

- Our advantages
- Our opportunities
- Our challenges & misunderstandings
- What's needed?



New Brunswick's Distinct & Strategic Advantages









- Natural endowment capital & exemplary stewardship of our resources
- Bioeconomy (Green & Blue):
 - JDI, McCain, Irving, Evoqua, LuminUltra, Cooke Aquaculture, Groupe Westco, Aditya Birla, Skretting
- Research strengths in science and engineering
- Existing technology clusters and innovators

- Significant greenfield and brownfield sites from previous industrial development
- Existing anchor companies/global leaders in the Port facilities (breakbulk and container) many connected to brownfield sites
 - Significant rural opportunities and low-cost land
 - Significant oil and gas sector needing to decarbonize

New Brunswick's Strategic Opportunities

"We focus on sustainability not because we're environmentalists, but because we are capitalists and fiduciaries to our clients."

Larry Fink, CEO BlackRock

We have an opportunity to:

- Align IT and tech development with these industries to act as drivers to:
 - Re-invigorate and renew these sectors through innovation and digitization
 - Leverage the market pull related to sustainability & ESG (i.e., in 2020 \$17 T USD invested following sustainability principles, related to climate change/carbon emissions, natural resources & agriculture sustainability)
 - Increase productivity and competitiveness of these industries in the global market
 - Boost exports to established markets (commodities, value-add products, services)
- Support our own sustainability (shift to Net Zero) while exporting goods and products globally in the new circular economy
- Build HQP and align talent capacity with the sectors that will be feeding, clothing, energizing and sustaining the world – the workforce of the future
- Creating cross-cutting IP services for resource industries that can be exported globally become a sandbox for innovation & clean and sustainable investment

Challenges and Misunderstandings



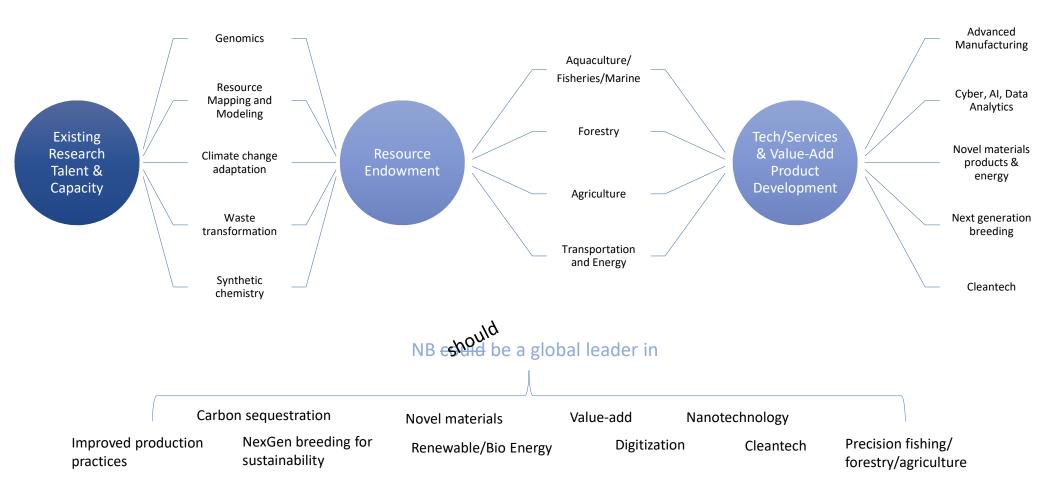
What are the challenges related to this opportunity?

- Lack of knowledge and understanding of the social, environmental, and economic realities that our Green/Blue economy represent
- Lack of economic development mandates related to Ag, Forestry, Aquaculture, Fisheries
- Lack of focused innovation incubation/acceleration & VC funding related to the sectors that represent the largest opportunity for our economy moving forward

What's misunderstood about this opportunity?

- It is not one or the other....it is about focusing our tech/IT/digitization development efforts and \$\$ to innovate where we have the comparative advantage and existing research strengths
- Prioritizing the development and application of digital technologies in our resource sectors –
 will set us apart in the global economy as it moves to Net Zero

Focus = Increased Exports







What's Needed

 Carbon & sustainability literacy: Both within government and the private sector

Focus & prioritize the greening and innovating of our primary industries: Programming \$\$ that increase the competitiveness and productivity of our existing Ag, Forest, Oceans industries

Fast-track policies and regulations: To provide a clear business case & predictable regulatory path for business: i.e., geothermal, bioenergy/biowaste conversion, energy storage, etc.

Resources/Tools: Bring together resources & tools to quickly assess, evaluate, validate & package opportunities for investment (inward and other) – using existing data & 3rd party teams (rinse and repeat)

 Build strong sustainable ecosystems: Programming \$\$ to increase the diversification of our agricultural, manufacturing, and forest economies (value-add, tech/services, waste transformation)

Put the Climate Action

\$\$ Incentive \$\$ Incentive Pathfind to Fed \$\$

Leverage the BioNBs of

Work to get these sectors of the thought list of back onto the thought list on back onto the makers & decision makers

The Way Forward

The Way Forward is about:

- Green transition and circular economy
- Resiliency, sustainability, and global supply chains
- Boosting exports through commodities, value-add & technology services
- Reskilling our workforce for technology adoption and digital transformation in Ag, Forest, Oceans
- Targeting VC \$\$ and investment attraction at green technologies (in support of a green transition)
- Making NB a sand-box for technology development related to Ag, Forest, Oceans

We are missing the boat on where NB aligns with the 'New Carbon Economy' and how connecting technology development and digitization of our resources industries will be *The Way Forward*.